MINUTES OF THE REGULAR MEETING OF THE BOARD OF DIRECTORS MENARD ELECTRIC COOPERATIVE PETERSBURG, ILLINOIS JANUARY 24, 2023

The monthly Board Meeting of the Board of Directors of Menard Electric Cooperative was called to order at 8:00 A.M. at the Headquarters of the Cooperative, 14300 State Highway 97, Petersburg, County of Menard and State of Illinois.

On roll call the following Directors were present: President Warren D. Goetsch, Directors D. Jay Frye, Gary Holloway, Gary L. Martin, Michael E. Patrick, Dennis Ryan, and Steve L. Worner (via Zoom). Directors Don McMillan and Jodine Tate were absent. Also present were General Manager Alisha Anker and Attorney Charles K. Smith.

The Agenda of the meeting was read. There was one change to the Agenda, that being under Manager's Report that LT Debt Maturity Schedule be postponed until next Month's Meeting. Thereafter, with President Goetsch presiding and with these minutes being transcribed by or under the direction of Secretary Patrick, the following procedures were had (all action being first duly moved and seconded, and all action taken being upon the unanimous vote of the Board, or without dissenting vote or abstention, unless otherwise stated).

President Goetsch reviewed the Consensus Agenda. It was moved and seconded that the Consensus Agenda be approved. Motion carried.

General Manager Anker reviewed a Consent and Crossing Agreement with Moraine Sands Wind Power, LLC. It was moved and seconded to approve the Consent and Crossing Agreement with Moraine Sands Wind Power, LLC. Motion carried.

General Manager Anker presented the Manager's Report for December 2022. She reviewed the Operating Statement, Balance Sheet and Budget. She presented the Member Services Report, past due notices, generated cut-off tickets and write-offs for the Month. General Manager Anker reviewed the Operations Report and Reliability Report for the Month and advised there were 46 incidents, the longest duration of an outage was 447 minutes, total member minutes were 3348.2 and largest number of Members affected by a single outage was 974. She presented the Safety Report and the Irrigation Report. General Manager Anker reviewed the contents of the Connect Newsletter. General Manager Anker advised that there had been a new JULIE Case Claim investigation filed. She reviewed the response to the Claim. General Manager Anker discussed the "Rebrand of ACRE." It was moved and seconded to approve the Manager's Report. Motion carried.

General Manager Anker presented the Bylaw-Policy Committee Meeting Report. She reviewed the proposed revisions and changes to Policies as proposed by the Committee. The Board reviewed the recommended changes to the Policies. It was moved and seconded that all changes as presented to the Board as recommended by the Committee be adopted. Motion carried.

General Manager Anker advised that the Finance Committee had met. She advised the Committee had discussed the manner of handling G&T Capital Credits going forward. It was the consensus to review this issue each year. After discussion, it was the recommendation from the Finance Committee to increase the Discount Factor for G&T Capital Credits to 100% as of April 1, 2023. It was so moved and seconded. Motion carried. She reviewed the recommendations with regard to Capital Credit Retirements. It was the recommendation that the Board approve a Special Retirement of Capital Credits for Estates up to \$250,000.00 in the calendar year 2023 and a General Retirement of \$900,000.00 for a total retirement of \$1,150,000.00. It was moved and seconded the following Resolution be adopted.

(See Exhibit A, attached hereto and incorporated herein by reference.)

Motion carried.

President Goetsch reported on AIEC Activities.

Director Martin reported on Prairie Power, Inc. He reviewed the President's Report and the Energy Charge Summary.

General Manager Anker provided a refresher tutorial of the Harvest Time-Keeping App.

General Manager Anker presented the Capital Credit Estate Refunds Report.

It was moved and seconded that the Board enter into Executive Session. Motion carried.

It was moved and seconded that the Board reconvene the monthly Board Meeting. Motion carried.

President Goetsch advised the next regular Board Meeting was scheduled for Tuesday, February 28, 2023, at 8:00 a.m.

Under other business, President Goetsch advised that the NRECA Annual Meeting was March 5-8, 2023 and that the CoBank Central Customer Meeting was March 13-14, 2023.

There being no further business to come before the Board, it was moved and seconded the Meeting be adjourned. Motion carried.

	Respectfully submitted,			
	Secretary			
President				

MENARD ELECTRIC COOPERATIVE

MONTHLY OPERATING REPORT

1. Operating Revenue kWhr Sold 192 2. Cost of Power kWhr Purchased 208 3. Operation Expense	29,246,621 22,971,852 17,709,250 08,901,266 1,733,724 3,187,827	This Year 30,500,482 202,323,738 18,584,899 218,601,391	Budget 30,084,356 197,175,785 17,944,494 212,505,340	Variance 416,126 5,147,953 (640,405)	2,091,975 14,174,449	7his Year 2,378,190 16,312,298	Budget 2,186,056 15,084,958	Variance 192,134 1,227,340
kWhr Sold 192 2. Cost of Power 17 kWhr Purchased 208 3. Operation Expense	92,971,852 17,709,250 98,901,266 1,733,724	202,323,738 18,584,899 218,601,391	197,175,785 17,944,494	5,147,953	14,174,449	16,312,298	,,	
2. Cost of Power twh Purchased 208 3. Operation Expense	17,709,250 08,901,266 1,733,724	18,584,899 218,601,391	17,944,494				15,084,958	1,227,340
kWhr Purchased 208 3. Operation Expense	08,901,266 1,733,724	218,601,391	,- , -	(640,405)	0.506.744			,
3. Operation Expense	1,733,724		212 505 340		2,596,741	2,658,395	2,343,212	(315,183)
			212,000,010	(6,096,051)	15,406,005	17,610,996	16,711,776	(899,220)
4.3.4.1.	3,187,827	2,008,974	1,906,468	(102,506)	159,957	207,636	173,437	(34,199)
4. Maintenance Expense		3,462,783	3,446,509	(16,274)	232,815	445,121	267,593	(177,528)
5. Consumer Accounts & Coll. Exp.	409,289	462,057	509,728	47,671	12,687	40,053	41,314	1,261
6. Member Service Expense	212,184	266,452	270,264	3,812	19,744	21,983	23,413	1,430
7. General Office Expense	809,206	601,332	575,153	(26,179)	65,635	38,681	48,625	9,944
8. Outside Professional Services	51,157	56,117	72,696	16,579	5,948	22,520	5,083	(17,437)
9. Insurance, Employee & Welfare	(11,709)	12,106	4,800	(7,306)	4,518	6,845	400	(6,445)
10. Director's Fee & Mileage	80,620	116,974	87,926	(29,048)	6,587	6,949	5,127	(1,822)
11. Dues - Assoc. Organizations	141,360	135,302	148,950	13,648	11,788	10,762	12,725	1,963
12. Other Misc. General Expense	358,172	402,292	390,985	(11,306)	(474)	72,369	37,668	(34,701)
13. Depreciation Expense	2,382,932	2,469,525	2,486,530	17,005	200,739	211,176	214,157	2,981
14. Tax Expense - Property	291,555	0	312,300	312,300	22,410	(289,306)	26,025	315,331
15. Tax Expense - Other	24,053	33,983	26,252	(7,731)	1,695	2,606	1,931	(675)
16. Interest Expense on L-T Debt	1,187,399	1,214,631	1,194,068	(20,563)	106,222	118,809	102,541	(16,268)
17. Total Expense less Power 10	10,857,768	11,242,527	11,432,629	190,102	850,269	916,204	960,039	43,835
17a. Total Operating Cost 28	28,567,018	29,827,426	29,377,123	(450,303)	3,447,010	3,574,599	3,303,251	(271,348)
18. Operating Margins	679,603	673,055	707,233	(34,178)	(1,355,036)	(1,196,409)	(1,117,195)	(79,214)
19. Non-Operating Margins	869,281	64,572	43,200	21,372	4,197	11,031	3,600	7,431
20. G & T Capital Credits	1,092,798	1,062,294	1,000,000	62,294	0	0	0	0
21. Other Capital Credits	161,532	168,989	90,000	78,989	0	333	0	333
22. Total Margins	2,803,214	1,968,911	1,840,433	128,478	(1,350,839)	(1,185,045)	(1,113,595)	(71,449)

IL 21 Menard

02-Feb-23

12/01/2021 12/01/2022				
	Prior Yr	Current Yr	End of Yr	
	Balance	Balance	Balance	Change
ASSETS:	12/31/2021	12/31/2022	12/31/2021	YTD
Utility Plant in Service	79,123,303	83,143,441	79,123,303	4,020,138
Construction Work in Process	1,291,261	888,872	1,291,261	(402,389)
Total Utility Plant in Service	80,414,564	84,032,313	80,414,564	3,617,749
Accumulated Depreciation	(24,277,381)	(25,129,442)	(24,277,381)	(852,061)
Net Utility Plant	56,137,183	58,902,871	56,137,183	2,765,688
Nonutility Property - Net				0
Inv.in Assoc.OrgPat.Cap.	13,266,945	14,405,851	13,266,945	1,138,906
Inv.in Assoc.Org General Funds				0
Inv.in Assoc.OrgNon Gen Funds	681,132	680,032	681,132	(1,100)
Investments in Economic Dev. Projects				0
Other Investments	1,408,605	704,305	1,408,605	(704,300)
Special Funds	284,884	186,550	284,884	(98,334)
Total Other Prop. & Investments	15,641,566	15,976,738	15,641,566	335,172
Cash-General Funds	711,595	824,353	711,595	112,758
Cash-Constr.Fund Trustee	454	454	454	0
Special Deposits	2,891	7,634	2,891	4,743
Temporary Investments	0	0	0	0
Notes Receivable - Net	0	0	0	0
Accounts Receivable-Net-Energy	2,451,975	2,732,388	2,451,975	280,413
Accounts Receivable-Net-Other Materials & Supplies	23,565 747,887	286 1,473,956	23,565 747,887	(23,279) 726,069
Prepayments	192,782	192,105	192,782	(677)
Other Current & Accrued Assets	7,985	8,697	7,985	712
Total Current & Accrued Assets	4,139,134	5,239,873	4,139,134	1,100,739
Regulatory Assets	0	0	, ,	0
	0			
Deferred Debits	0	0	0	0
Deferred Debits TOTAL ASSETS & OTHER DEBITS	75,917,883			
Deferred Debits TOTAL ASSETS & OTHER DEBITS OWNER'S EQUITY:	0 75,917,883	0 80,119,482	0 75,917,883	0 4,201,599
Deferred Debits TOTAL ASSETS & OTHER DEBITS OWNER'S EQUITY: Memberships	75,917,883 321,540	0 80,119,482 330,120	0 75,917,883 321,540	0 4,201,599 8,580
Deferred Debits TOTAL ASSETS & OTHER DEBITS OWNER'S EQUITY: Memberships Patronage Capital	0 75,917,883 321,540 26,361,694	330,120 27,884,522	0 75,917,883 321,540 26,361,694	0 4,201,599 8,580 1,522,828
Deferred Debits TOTAL ASSETS & OTHER DEBITS OWNER'S EQUITY: Memberships Patronage Capital Operating Margins-Prior Years	321,540 26,361,694	330,120 27,884,522 0	321,540 26,361,694	0 4,201,599 8,580 1,522,828 0
Deferred Debits TOTAL ASSETS & OTHER DEBITS OWNER'S EQUITY: Memberships Patronage Capital Operating Margins-Prior Years Operating Margins-Current Year	0 75,917,883 321,540 26,361,694	330,120 27,884,522	0 75,917,883 321,540 26,361,694	0 4,201,599 8,580 1,522,828
Deferred Debits TOTAL ASSETS & OTHER DEBITS OWNER'S EQUITY: Memberships Patronage Capital Operating Margins-Prior Years Operating Margins-Current Year Non-Operating Margins	321,540 26,361,694 0 2,782,379	330,120 27,884,522 0 1,968,911	321,540 26,361,694 0 2,782,379	0 4,201,599 8,580 1,522,828 0 (813,468)
Deferred Debits TOTAL ASSETS & OTHER DEBITS OWNER'S EQUITY: Memberships Patronage Capital Operating Margins-Prior Years Operating Margins-Current Year	321,540 26,361,694 0 2,782,379	330,120 27,884,522 0 1,968,911	321,540 26,361,694 0 2,782,379	0 4,201,599 8,580 1,522,828 0 (813,468)
Deferred Debits TOTAL ASSETS & OTHER DEBITS OWNER'S EQUITY: Memberships Patronage Capital Operating Margins-Prior Years Operating Margins-Current Year Non-Operating Margins Other Margins & Equities Total Margins & Equities	0 75,917,883 321,540 26,361,694 0 2,782,379 0 2,980,966	330,120 27,884,522 0 1,968,911 0 2,988,750	0 75,917,883 321,540 26,361,694 0 2,782,379 0 2,980,966	0 4,201,599 8,580 1,522,828 0 (813,468) 0 7,784
Deferred Debits TOTAL ASSETS & OTHER DEBITS OWNER'S EQUITY: Memberships Patronage Capital Operating Margins-Prior Years Operating Margins-Current Year Non-Operating Margins Other Margins & Equities Total Margins & Equities LIABILITIES:	0 75,917,883 321,540 26,361,694 0 2,782,379 0 2,980,966 32,446,579	330,120 27,884,522 0 1,968,911 0 2,988,750 33,172,303	0 75,917,883 321,540 26,361,694 0 2,782,379 0 2,980,966 32,446,579	0 4,201,599 8,580 1,522,828 0 (813,468) 0 7,784 725,724
Deferred Debits TOTAL ASSETS & OTHER DEBITS OWNER'S EQUITY: Memberships Patronage Capital Operating Margins-Prior Years Operating Margins-Current Year Non-Operating Margins Other Margins & Equities Total Margins & Equities LIABILITIES: Long Term Debt-RUS	75,917,883 321,540 26,361,694 0 2,782,379 0 2,980,966 32,446,579	330,120 27,884,522 0 1,968,911 0 2,988,750 33,172,303	0 75,917,883 321,540 26,361,694 0 2,782,379 0 2,980,966 32,446,579	0 4,201,599 8,580 1,522,828 0 (813,468) 0 7,784 725,724
Deferred Debits TOTAL ASSETS & OTHER DEBITS OWNER'S EQUITY: Memberships Patronage Capital Operating Margins-Prior Years Operating Margins-Current Year Non-Operating Margins Other Margins & Equities Total Margins & Equities LIABILITIES: Long Term Debt-RUS Long Term Debt Other - RUS Guar.	0 75,917,883 321,540 26,361,694 0 2,782,379 0 2,980,966 32,446,579	330,120 27,884,522 0 1,968,911 0 2,988,750 33,172,303	0 75,917,883 321,540 26,361,694 0 2,782,379 0 2,980,966 32,446,579 794,120 25,866,804	0 4,201,599 8,580 1,522,828 0 (813,468) 0 7,784 725,724 (70,059) 3,941,262
Deferred Debits TOTAL ASSETS & OTHER DEBITS OWNER'S EQUITY: Memberships Patronage Capital Operating Margins-Prior Years Operating Margins-Current Year Non-Operating Margins Other Margins & Equities Total Margins & Equities LIABILITIES: Long Term Debt-RUS Long Term Debt Other - RUS Guar. Long Term Debt - Other	0 75,917,883 321,540 26,361,694 0 2,782,379 0 2,980,966 32,446,579 794,120 25,866,804	330,120 27,884,522 0 1,968,911 0 2,988,750 33,172,303	0 75,917,883 321,540 26,361,694 0 2,782,379 0 2,980,966 32,446,579	0 4,201,599 8,580 1,522,828 0 (813,468) 0 7,784 725,724
Deferred Debits TOTAL ASSETS & OTHER DEBITS OWNER'S EQUITY: Memberships Patronage Capital Operating Margins-Prior Years Operating Margins-Current Year Non-Operating Margins Other Margins & Equities Total Margins & Equities LIABILITIES: Long Term Debt-RUS Long Term Debt Other - RUS Guar.	75,917,883 321,540 26,361,694 0 2,782,379 0 2,980,966 32,446,579 794,120 25,866,804 10,627,351	330,120 27,884,522 0 1,968,911 0 2,988,750 33,172,303 724,061 29,808,066 9,531,004	75,917,883 321,540 26,361,694 0 2,782,379 0 2,980,966 32,446,579 794,120 25,866,804 10,627,351	0 4,201,599 8,580 1,522,828 0 (813,468) 0 7,784 725,724 (70,059) 3,941,262 (1,096,347)
Deferred Debits TOTAL ASSETS & OTHER DEBITS OWNER'S EQUITY: Memberships Patronage Capital Operating Margins-Prior Years Operating Margins-Current Year Non-Operating Margins Other Margins & Equities Total Margins & Equities LIABILITIES: Long Term Debt-RUS Long Term Debt Other - RUS Guar. Long Term Debt Other - Adv Payments Total Long Term Debt	75,917,883 321,540 26,361,694 0 2,782,379 0 2,980,966 32,446,579 794,120 25,866,804 10,627,351 0 37,288,275	330,120 27,884,522 0 1,968,911 0 2,988,750 33,172,303 724,061 29,808,066 9,531,004 0 40,063,131	75,917,883 321,540 26,361,694 0 2,782,379 0 2,980,966 32,446,579 794,120 25,866,804 10,627,351 0 37,288,275	0 4,201,599 8,580 1,522,828 0 (813,468) 0 7,784 725,724 (70,059) 3,941,262 (1,096,347) 0 2,774,856
Deferred Debits TOTAL ASSETS & OTHER DEBITS OWNER'S EQUITY: Memberships Patronage Capital Operating Margins-Prior Years Operating Margins-Current Year Non-Operating Margins Other Margins & Equities Total Margins & Equities LIABILITIES: Long Term Debt-RUS Long Term Debt Other - RUS Guar. Long Term Debt Other - Adv Payments Total Long Term Debt Accumulated Operating Provisions	75,917,883 321,540 26,361,694 0 2,782,379 0 2,980,966 32,446,579 794,120 25,866,804 10,627,351 0 37,288,275 1,114,466	330,120 27,884,522 0 1,968,911 0 2,988,750 33,172,303 724,061 29,808,066 9,531,004 0 40,063,131 794,171	75,917,883 321,540 26,361,694 0 2,782,379 0 2,980,966 32,446,579 794,120 25,866,804 10,627,351 0 37,288,275 1,114,466	0 4,201,599 8,580 1,522,828 0 (813,468) 0 7,784 725,724 (70,059) 3,941,262 (1,096,347) 0 2,774,856 (320,295)
Deferred Debits TOTAL ASSETS & OTHER DEBITS OWNER'S EQUITY: Memberships Patronage Capital Operating Margins-Prior Years Operating Margins-Current Year Non-Operating Margins Other Margins & Equities Total Margins & Equities LIABILITIES: Long Term Debt-RUS Long Term Debt Other - RUS Guar. Long Term Debt Other Long Term Debt Other - Adv Payments Total Long Term Debt Accumulated Operating Provisions Total Other Noncurrent Liabilities	75,917,883 321,540 26,361,694 0 2,782,379 0 2,980,966 32,446,579 794,120 25,866,804 10,627,351 0 37,288,275 1,114,466 1,114,466	330,120 27,884,522 0 1,968,911 0 2,988,750 33,172,303 724,061 29,808,066 9,531,004 0 40,063,131 794,171 794,171	75,917,883 321,540 26,361,694 0 2,782,379 0 2,980,966 32,446,579 794,120 25,866,804 10,627,351 0 37,288,275 1,114,466 1,114,466	0 4,201,599 8,580 1,522,828 0 (813,468) 0 7,784 725,724 (70,059) 3,941,262 (1,096,347) 0 2,774,856 (320,295) (320,295)
Deferred Debits TOTAL ASSETS & OTHER DEBITS OWNER'S EQUITY: Memberships Patronage Capital Operating Margins-Prior Years Operating Margins-Current Year Non-Operating Margins Other Margins & Equities Total Margins & Equities LIABILITIES: Long Term Debt-RUS Long Term Debt Other - RUS Guar. Long Term Debt Other - Adv Payments Total Long Term Debt Accumulated Operating Provisions Total Other Noncurrent Liabilities Notes Payable	75,917,883 321,540 26,361,694 0 2,782,379 0 2,980,966 32,446,579 794,120 25,866,804 10,627,351 0 37,288,275 1,114,466 1,114,466 325,000	330,120 27,884,522 0 1,968,911 0 2,988,750 33,172,303 724,061 29,808,066 9,531,004 0 40,063,131 794,171 794,171 1,300,000	75,917,883 321,540 26,361,694 0 2,782,379 0 2,980,966 32,446,579 794,120 25,866,804 10,627,351 0 37,288,275 1,114,466 1,114,466 325,000	0 4,201,599 8,580 1,522,828 0 (813,468) 0 7,784 725,724 (70,059) 3,941,262 (1,096,347) 0 2,774,856 (320,295) (320,295) (320,295)
Deferred Debits TOTAL ASSETS & OTHER DEBITS OWNER'S EQUITY: Memberships Patronage Capital Operating Margins-Prior Years Operating Margins-Current Year Non-Operating Margins Other Margins & Equities Total Margins & Equities LIABILITIES: Long Term Debt-RUS Long Term Debt Other - RUS Guar. Long Term Debt Other Long Term Debt Other - Adv Payments Total Long Term Debt Accumulated Operating Provisions Total Other Noncurrent Liabilities Notes Payable Accounts Payable	75,917,883 321,540 26,361,694 0 2,782,379 0 2,980,966 32,446,579 794,120 25,866,804 10,627,351 0 37,288,275 1,114,466 1,114,466 325,000 3,299,660	330,120 27,884,522 0 1,968,911 0 2,988,750 33,172,303 724,061 29,808,066 9,531,004 0 40,063,131 794,171 794,171 1,300,000 3,147,089	75,917,883 321,540 26,361,694 0 2,782,379 0 2,980,966 32,446,579 794,120 25,866,804 10,627,351 0 37,288,275 1,114,466 1,114,466 325,000 3,299,660	0 4,201,599 8,580 1,522,828 0 (813,468) 0 7,784 725,724 (70,059) 3,941,262 (1,096,347) 0 2,774,856 (320,295) (320,295) (320,295) 975,000 (152,571)
Deferred Debits TOTAL ASSETS & OTHER DEBITS OWNER'S EQUITY: Memberships Patronage Capital Operating Margins-Prior Years Operating Margins-Current Year Non-Operating Margins Other Margins & Equities Total Margins & Equities LIABILITIES: Long Term Debt-RUS Long Term Debt Other - RUS Guar. Long Term Debt Other - Adv Payments Total Long Term Debt Accumulated Operating Provisions Total Other Noncurrent Liabilities Notes Payable Accounts Payable Deposits	75,917,883 321,540 26,361,694 0 2,782,379 0 2,980,966 32,446,579 794,120 25,866,804 10,627,351 0 37,288,275 1,114,466 1,114,466 325,000 3,299,660 188,770	330,120 27,884,522 0 1,968,911 0 2,988,750 33,172,303 724,061 29,808,066 9,531,004 0 40,063,131 794,171 794,171 1,300,000 3,147,089 203,095	75,917,883 321,540 26,361,694 0 2,782,379 0 2,980,966 32,446,579 794,120 25,866,804 10,627,351 0 37,288,275 1,114,466 1,114,466 325,000 3,299,660 188,770	0 4,201,599 8,580 1,522,828 0 (813,468) 0 7,784 725,724 (70,059) 3,941,262 (1,096,347) 0 2,774,856 (320,295) (320,295) (320,295) (320,295) (152,571) 14,325
Deferred Debits TOTAL ASSETS & OTHER DEBITS OWNER'S EQUITY: Memberships Patronage Capital Operating Margins-Prior Years Operating Margins-Current Year Non-Operating Margins Other Margins & Equities Total Margins & Equities LIABILITIES: Long Term Debt-RUS Long Term Debt Other - RUS Guar. Long Term Debt Other - Adv Payments Total Long Term Debt Accumulated Operating Provisions Total Other Noncurrent Liabilities Notes Payable Accounts Payable Deposits Other Current & Accrued Liabilities	75,917,883 321,540 26,361,694 0 2,782,379 0 2,980,966 32,446,579 794,120 25,866,804 10,627,351 0 37,288,275 1,114,466 1,114,466 325,000 3,299,660 188,770 473,713	330,120 27,884,522 0 1,968,911 0 2,988,750 33,172,303 724,061 29,808,066 9,531,004 0 40,063,131 794,171 794,171 1,300,000 3,147,089 203,095 509,949	75,917,883 321,540 26,361,694 0 2,782,379 0 2,980,966 32,446,579 794,120 25,866,804 10,627,351 0 37,288,275 1,114,466 1,114,466 325,000 3,299,660 188,770 473,713	0 4,201,599 8,580 1,522,828 0 (813,468) 0 7,784 725,724 (70,059) 3,941,262 (1,096,347) 0 2,774,856 (320,295) (320,295) (320,295) (320,295) 14,325 36,236
Deferred Debits TOTAL ASSETS & OTHER DEBITS OWNER'S EQUITY: Memberships Patronage Capital Operating Margins-Prior Years Operating Margins-Current Year Non-Operating Margins Other Margins & Equities Total Margins & Equities LIABILITIES: Long Term Debt-RUS Long Term Debt Other - RUS Guar. Long Term Debt Other - Adv Payments Total Long Term Debt Accumulated Operating Provisions Total Other Noncurrent Liabilities Notes Payable Accounts Payable Deposits Other Current & Accrued Liabilities Total Current & Accrued Liabilities	75,917,883 321,540 26,361,694 0 2,782,379 0 2,980,966 32,446,579 794,120 25,866,804 10,627,351 0 37,288,275 1,114,466 1,114,466 1,114,466 325,000 3,299,660 188,770 473,713 4,287,143	330,120 27,884,522 0 1,968,911 0 2,988,750 33,172,303 724,061 29,808,066 9,531,004 0 40,063,131 794,171 794,171 1,300,000 3,147,089 203,095 509,949 5,160,133	75,917,883 321,540 26,361,694 0 2,782,379 0 2,980,966 32,446,579 794,120 25,866,804 10,627,351 0 37,288,275 1,114,466 1,114,466 325,000 3,299,660 188,770 473,713 4,287,143	0 4,201,599 8,580 1,522,828 0 (813,468) 0 7,784 725,724 (70,059) 3,941,262 (1,096,347) 0 2,774,856 (320,295)
Deferred Debits TOTAL ASSETS & OTHER DEBITS OWNER'S EQUITY: Memberships Patronage Capital Operating Margins-Prior Years Operating Margins-Current Year Non-Operating Margins Other Margins & Equities Total Margins & Equities LIABILITIES: Long Term Debt-RUS Long Term Debt Other - RUS Guar. Long Term Debt Other - Adv Payments Total Long Term Debt Accumulated Operating Provisions Total Other Noncurrent Liabilities Notes Payable Accounts Payable Deposits Other Current & Accrued Liabilities Total Current & Accrued Liabilities Deferred Credits	75,917,883 321,540 26,361,694 0 2,782,379 0 2,980,966 32,446,579 794,120 25,866,804 10,627,351 0 37,288,275 1,114,466 1,114,466 325,000 3,299,660 188,770 473,713	330,120 27,884,522 0 1,968,911 0 2,988,750 33,172,303 724,061 29,808,066 9,531,004 0 40,063,131 794,171 794,171 1,300,000 3,147,089 203,095 509,949	75,917,883 321,540 26,361,694 0 2,782,379 0 2,980,966 32,446,579 794,120 25,866,804 10,627,351 0 37,288,275 1,114,466 1,114,466 325,000 3,299,660 188,770 473,713	0 4,201,599 8,580 1,522,828 0 (813,468) 0 7,784 725,724 (70,059) 3,941,262 (1,096,347) 0 2,774,856 (320,295) (320,295) (320,295) (320,295) 975,000 (152,571) 14,325 36,236 872,990 148,324
Deferred Debits TOTAL ASSETS & OTHER DEBITS OWNER'S EQUITY: Memberships Patronage Capital Operating Margins-Prior Years Operating Margins-Current Year Non-Operating Margins Other Margins & Equities Total Margins & Equities LIABILITIES: Long Term Debt-RUS Long Term Debt Other - RUS Guar. Long Term Debt Other - Adv Payments Total Long Term Debt Accumulated Operating Provisions Total Other Noncurrent Liabilities Notes Payable Accounts Payable Deposits Other Current & Accrued Liabilities Total Current & Accrued Liabilities	75,917,883 321,540 26,361,694 0 2,782,379 0 2,980,966 32,446,579 794,120 25,866,804 10,627,351 0 37,288,275 1,114,466 1,114,466 1,114,466 325,000 3,299,660 188,770 473,713 4,287,143	330,120 27,884,522 0 1,968,911 0 2,988,750 33,172,303 724,061 29,808,066 9,531,004 0 40,063,131 794,171 794,171 1,300,000 3,147,089 203,095 509,949 5,160,133	75,917,883 321,540 26,361,694 0 2,782,379 0 2,980,966 32,446,579 794,120 25,866,804 10,627,351 0 37,288,275 1,114,466 1,114,466 325,000 3,299,660 188,770 473,713 4,287,143	0 4,201,599 8,580 1,522,828 0 (813,468) 0 7,784 725,724 (70,059) 3,941,262 (1,096,347) 0 2,774,856 (320,295)

MENARD ELECTRIC COOPERATIVE

			This Month		
	December18	December19	December20	December21	December22
Operating Revenue kWhr Sold	2,171,232 16,013,754	2,208,468 15,707,879	2,112,935 15,101,802	2,091,975 14,174,449	2,378,190 16,312,298
Cost of Power kWhr Purchased	1,741,737 17,316,045	2,216,480 17,164,812	2,472,134 17,087,063	2,596,741 15,406,005	2,658,395 17,610,996
 Operation Expense Maintenance Expense Consumer Accounts & Coll. Exp. Member Service Expense General Office Expense Outside Professional Services Insurance, Employee & Welfare Director's Fee & Mileage Dues - Assoc. Organizations Other Misc. General Expense Depreciation Expense Tax Expense - Property Tax Expense - Other 	63,505 484,154 35,542 10,712 34,466 8,095 21,562 12,801 11,516 74,199 182,985 (244,130) 1,756	84,121 514,048 26,781 15,581 93,824 4,515 15,608 3,948 11,526 49,844 189,580 (257,400) 1,855	219,179 498,701 38,545 19,472 131,301 2,610 37,987 4,320 11,772 75,005 198,325 (261,568) 3,705	159,957 232,815 12,687 19,744 65,635 5,948 4,518 6,587 11,788 (474) 200,739 22,410 1,695	207,636 445,121 40,053 21,983 38,681 22,520 6,845 6,949 10,762 72,369 211,176 (289,306) 2,606
16. Interest Expense	106,626	107,852	104,421	106,222	118,809
17. Total Expense less Power	803,789	861,683	1,083,775	850,271	916,204
17a. Total Operating Cost	2,545,526	3,078,163	3,555,909	3,447,012	3,574,599
18. Operating Margins19. Non-Operating Margins20. G & T Capital Credits21. Other Capital Credits	(374,294) 19,466 0 744	(869,695) 57,554 0 10	(1,442,974) 80,141 0 0	(1,355,037) 4,197 0 0	(1,196,409) 11,031 0 333
22. Total Margins	(354,084)	(812,131)	(1,362,833)	(1,350,840)	(1,185,045)